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Part two: biennial programme plan

Programme 7
Economic and social affairs

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Overall orientation

7.1 The overall orientation of the programme is to support and advance international cooperation in the pursuit of sustained economic growth and sustainable development, through an integrated approach encompassing economic, social, environmental, gender and population dimensions.

7.2 The programme is guided by the comprehensive policy framework for poverty eradication and development provided by the United Nations conferences of the 1990s, the Millennium Summit, the International Conference on Financing for Development and the World Summit on Sustainable Development, and seeks to promote integration and coordination in the implementation of their outcomes and their follow-up. While focused on global policy development, the programme's activities are geared to promoting mutual reinforcement between global policies and regional and national policies and actions.

7.3 Thus oriented, the programme undertakes four main types of activity. Firstly, it compiles a wide range of economic, social and environmental data and information and analyses them with a view to identifying trends and taking stock of policy options. Secondly, it reviews development issues and policies, to deepen the international community's understanding of global challenges in the economic and social spheres and to assist Member States to formulate common responses to these challenges. Thirdly, it advises Member States on the ways and means to translate globally agreed policies into country-level action and, through technical cooperation, helps build national capacities. Fourthly, it provides a central capacity within the Secretariat to promote policy and programme coherence among the economic and social sectors of the Organization, and to orient and organize cooperation and coordination, between the United Nations and the specialized agencies and within the United Nations system as a whole, in the economic and social area, particularly in support of the central intergovernmental bodies.

7.4 In 2006-2007, the programme will build on the outcomes of the first comprehensive review of the follow-up to the Millennium Declaration and the 2005 event provided for in General Assembly resolution 57/270 B of 23 June 2003, on the results of the renewed attention that the Economic and Social Council is currently giving to the integrated follow-up to conferences and on the conference follow-up reviews in its functional commissions, as well as on the outcomes of the reform initiatives under way during the current biennium at both the intergovernmental and the Secretariat level. On this basis, the programme proposes to further sharpen its orientation towards implementation and further reinforce its contribution to this end, particularly in relation to accelerating progress in the implementation of internationally agreed development goals and to supporting implementation of the reform measures that will be agreed upon during the current biennium to further this objective.

7.5 This will be done, in the first instance, by strengthening the programme's knowledge-management capacities and its role in the global policy dialogue, particularly by enhancing the quality and relevance of its publications and other analytical products. The programme will also seek to further strengthen the quality and coherence of its support for the central intergovernmental bodies, particularly relating to the implementation of measures that may be agreed upon by these bodies to enhance their functioning and impact on international policy-making, and to the

treatment of key issues, such as poverty eradication, that cut across the outcomes of the conferences and the disciplines covered by the programme. Finally, the programme will seek to further reinforce the integration of its normative, analytical and operational activities so that its role in the creation of knowledge and the deepening of Member States' understanding of policy choices and their outcomes in the areas it covers, and its contribution to the generation of norms, standards and legislation, may enhance its support for Member States through operational work. Such work, and the insights it generates in key areas of the programme's mandate, such as sustainable development, social development, public administration, population, statistics and gender, should become a source of increasing enrichment for its normative and analytical activities.

7.6 In relation to both analytical activities and operational work, multidisciplinary approaches will be strengthened as one of the main components of the programme's comparative advantage in advancing the implementation of conference outcomes. With regard to technical cooperation, the programme's comparative advantage lies not only in its substantive capacities relating to areas of global concern, but in its capacity to bring to the country level the experience of other regions by means of advisory services, training and electronic technical cooperation.

Subprogramme 1
Economic and Social Council support and coordination

Objective of the Organization: To advance the role of the General Assembly, especially the Second and Third Committees, and the Economic and Social Council in supporting efforts to achieve internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements since 1992, particularly by utilizing a more coherent and integrated approach to social, economic, financial, environmental and development issues.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened role of the General Assembly and the Economic and Social Council in policy development to facilitate global consensus on major development issues, including operational activities for development	(a) (i) The number of resolutions, agreed conclusions, ministerial declarations and presidential summaries reflecting consensus on major development issues (ii) An increase in the number of more action-oriented recommendations
(b) Enhanced role of the Economic and Social Council in guiding the coordinated implementation of major United Nations conferences and summits through its meetings	(b) (i) The number of actions taken by subsidiary bodies to better coordinate their response to the Economic and Social Council

with the international financial and trade institutions and mobilization of civil society actors towards the socio-economic goals of the Millennium Declaration	(ii) An increase in the number of substantive inputs from, and enhanced participation of, specialized agencies, funds and programmes, financial and trade institutions and functional and regional commissions, civil society and other actors in the work of the Economic and Social Council
(c) Enhanced role of the Economic and Social Council in the area of post-conflict reconstruction and development and its enhanced interaction with the Security Council	(c) An increase in the involvement of the Economic and Social Council in activities relating to the development dimension of conflict situations, including countries emerging from conflict
(d) Strengthened support for the Committee on Non-Governmental Organizations and strengthening of NGO capacities by building networks through the United Nations NGO Informal Regional Network	(d) (i) An increase in the number of NGOs accreditation applications processed each year (ii) An increase in the contribution of NGOs in consultative status with the Economic and Social Council to the Council's deliberations
(e) More effective linkages between the policy guidance of the General Assembly/Economic and Social Council and operational activities for development	(e) An increase in the number of country-level development plans reflecting goals of United Nations conferences and summits

Strategy

7.7 The Office for Economic and Social Council Support and Coordination is responsible for the subprogramme. The strategy will include:

(a) Strengthening the work of the Council, including by providing new opportunities for interaction among the diverse institutional stakeholders in development and enhancing United Nations partnerships with NGOs, civil society and other actors;

(b) Reinforcing the capacity of the Council in the exercise of its overall guidance and coordination roles and in the promotion of policy dialogue on interrelated economic and social issues, including the advancement of the socio-economic goals and targets of the Millennium Declaration, the coordinated follow-up of the outcomes of major United Nations conferences and summits, the special meetings with financial and trade institutions, the preparation and follow-up of triennial policy reviews of operational activities for development and the use of information and communication technologies for development, as well as enhanced outreach and organized and effective civil society contribution;

(c) Assisting in the Council's work, in cooperation with the General Assembly and the Security Council, in the area of post-conflict peace-building in countries emerging from conflict;

(d) Strengthening cooperation with other members of the Executive Committee on Economic and Social Affairs, including regional commissions.

Subprogramme 2
Gender issues and advancement of women

Objective of the Organization: To strengthen the achievement of gender equality and the advancement of women, including women's full enjoyment of their human rights.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced international debate and facilitation of agreements on gender equality and the advancement of women and increased attention to the implementation of the Beijing Platform for Action and the outcome of the twenty-third special session of the General Assembly at the national level	(a) (i) The percentage of recommendations proposed by the Division for the Advancement of Women that are used in the formulation of resolutions, decisions and agreed conclusions (ii) The number of Member States specifying actions taken to implement the Beijing Platform for Action and the outcome of the twenty-third special session of the General Assembly at the national level during meetings of the General Assembly and the Commission on the Status of Women
(b) Enhanced capacity of the Committee on the Elimination of Discrimination against Women to fulfil its mandate under the Convention on the Elimination of All Forms of Discrimination against Women and the Optional Protocol to the Convention, and increased ability of stakeholders to implement the Convention and use the Optional Protocol	(b) (i) The percentage of options and recommendations proposed by the Division that are reflected in the decisions of the Committee (ii) An increase in the number of government officials, judicial officers and other stakeholders, including United Nations entities and non-governmental organizations, with the capacity to implement the Convention and use the Optional Protocol
(c) Improved capacity of Member States, intergovernmental bodies and entities of the United Nations system to effectively incorporate gender perspectives into policies and programmes, at both the programmatic and the operational level	(c) (i) The number of resolutions of functional commissions of the Economic and Social Council incorporating attention to gender perspectives (ii) The number of Member States and United Nations entities reporting to the Commission on the Status of Women on actions taken to implement gender mainstreaming at the national level (iii) The number of entities of the United Nations system reporting to the

	Commission on the Status of Women on actions taken to incorporate gender perspectives in their policies and programmes
(d) Increased inter-agency collaboration on the promotion of gender equality and advancement of women, including on the implementation of gender mainstreaming	(d) The number of joint activities by members of the Inter-Agency Network on Women and Gender Equality, including task forces, workshops and panels
(e) Increased action taken throughout the United Nations and the United Nations system in support of the achievement of gender balance and a more gender-sensitive work environment	(e) (i) The number of gender-sensitive work-life policies developed and implemented within the United Nations and the United Nations system (ii) The number of United Nations departments, offices, peace operations and entities increasing the representation of women in posts in the Professional category and above

Strategy

7.8 The Office of the Special Adviser on Women and Gender Issues and Advancement of Women and the Division for the Advancement of Women are responsible for the subprogramme. The strategy will include:

(a) Promoting increased awareness and support for the implementation of mandates relating to gender, especially those contained in the outcome of the Fourth World Conference on Women, the outcome of the twenty-third special session of the General Assembly, the Millennium Declaration, Economic and Social Council agreed conclusions 1997/2 and other resolutions and decisions, such as Security Council resolution 1325 (2000), as well as obligations under the Convention on the Elimination of All Forms of Discrimination against Women;

(b) Providing technical advisory services upon request at the regional and the national level, through capacity-building, including in relation to implementation and reporting requirements under the Convention and its Optional Protocol; providing effective servicing for intergovernmental bodies and the Committee on the Elimination of Discrimination against Women; and advocating and promoting understanding of and support for emerging issues on gender equality and the advancement of women through research and analysis in order to present evidence-based policy recommendations to Member States;

(c) Promoting and monitoring gender mainstreaming in intergovernmental processes and within the United Nations system, including through the development of methodologies and tools and monitoring instruments;

(d) Increasing inter-agency collaboration, including on gender mainstreaming;

(e) Expanding outreach to and communication with civil society and facilitating increased involvement in intergovernmental processes and the work on the Convention on the Elimination of All Forms of Discrimination against Women;

(f) Enhancing the achievement of gender equality, including gender balance and a gender-sensitive work environment, within the United Nations system.

Subprogramme 3
Social policy and development

Objective of the Organization: To strengthen international cooperation for social development, with particular attention to poverty eradication, employment generation and social integration, especially with due regard to issues relating to older persons, persons with disabilities, family, youth, persons in situations of conflict and indigenous peoples.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) International debate and agreements facilitated on major social development issues on the agendas of the United Nations intergovernmental processes	(a) The percentage of recommendations proposed by the Division for Social Policy and Development used in the formulation of resolutions, decisions and agreed conclusions
(b) Improved capacity of Member States to develop and implement effective social programmes and policies, in particular on issues relating to older persons, persons with disabilities, family, youth and persons in situations of conflict	(b) An increase in the number of national personnel trained to promote participatory and inclusive social policies at the national and community levels
(c) Enhanced dialogue on and better understanding of social development issues among the various governmental and non-governmental actors	(c) (i) An increase in the number of visits to and downloads from the web site of the Division for Social Policy and Development (ii) An increase in the number of multi-stakeholder events on issues relating to social development

Strategy

7.9 The Division for Social Policy and Development is responsible for the subprogramme. The strategy will include:

(a) Promoting greater awareness and supporting implementation of the mandates contained in the outcome documents of the major United Nations conferences, especially the World Summit for Social Development, the twenty-fourth special session of the General Assembly and the Millennium Summit; the mandates and recommendations of the Permanent Forum on Indigenous Issues and the major international action plans, in particular the International Plan of Action on Ageing, as well as other programmes of action, notably on disabled persons and youth; and mandates contained in General Assembly resolutions, such as those related to the tenth anniversary of the International Year of the Family, with emphasis on greater integration of social and economic concerns and objectives in policy-making;

(b) Advocating and promoting understanding of and support for emerging issues in social development through research, analysis and reporting on policy options in close collaboration and coordination with other United Nations entities to achieve social development in order to present evidence-based policy recommendations to Member States;

(c) Providing technical advisory services at the regional and national levels through training and capacity-building;

(d) Providing support to non-governmental organizations and other actors of civil society.

Subprogramme 4
Sustainable development

Objective of the Organization: To advance sustainable development at all levels through the effective and coordinated implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21, the Johannesburg Plan of Implementation and internationally agreed development goals, including those contained in the United Nations Millennium Declaration and the outcomes of major United Nations conferences relevant to the subprogramme.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Effective review of and agreement on the implementation of sustainable development actions facilitated in relevant intergovernmental processes, especially the Commission on Sustainable Development, with regard to the Johannesburg Plan of Implementation	(a) (i) An increase in the number of Member States that have taken action to meet the goals and targets of the Johannesburg Plan of Implementation, as reported to the Commission on Sustainable Development, the Economic and Social Council and the General Assembly (ii) An increase in the percentage of Member States expressing satisfaction with the quality of substantive support provided to the Commission on Sustainable Development and other United Nations intergovernmental processes in the area of sustainable development
(b) Enhanced capacity of developing countries and countries with economies in transition to improve their water and energy sectors	(b) (i) The number of developing countries and countries with economies in transition expressing satisfaction with the usefulness of the advisory services and/or technical cooperation projects and capacity-building support provided and/or implemented under the subprogramme (ii) The number of measures taken to improve the water and energy sectors of developing countries

(c) Enhanced capacity of developing countries and countries with economies in transition to develop and implement national sustainable development strategies, information systems and databases for sustainable development	(c) (i) The number of developing countries and countries with economies in transition expressing satisfaction with the usefulness of the advisory services and/or technical cooperation projects and capacity-building support provided and/or implemented under the subprogramme (ii) The number of national experts trained and national institutions advised resulting in enhanced knowledge and improved skills
(d) Increased involvement of major groups in activities related to the work of the Commission on Sustainable Development	(d) The number of activities involving major groups that have contributed to the work of the Commission
(e) Enhanced access to information on sustainable development and better understanding of sustainable development issues among the various governmental and non-governmental actors	(e) The number of visits to and downloads from the web site of the Division for Sustainable Development

Strategy

7.10 The Division for Sustainable Development is responsible for the subprogramme. The strategy will include:

(a) Promoting and supporting effective, coherent and coordinated implementation of the sustainable development agenda of the United Nations, including Agenda 21, the Programme for the Further Implementation of Agenda 21 and the Johannesburg Plan of Implementation, as well as the Programme of Action for the Sustainable Development of Small Island Developing States and the outcomes of the International Meeting to Review the Implementation of the Programme of Action, at the national, regional and global levels, with an emphasis on greater integration of social, economic and environmental dimensions of sustainable development;

(b) Providing substantive and effective support, including policy development and analysis, to intergovernmental processes, in particular to the Commission on Sustainable Development;

(c) Providing technical and policy advisory services, at the request of Member States, to promote enhanced capacity relating to water and energy sectors and national sustainable development strategies, information, monitoring and reporting systems for developing countries, countries with economies in transition and regions;

(d) Strengthening cooperation with major groups and identifying opportunities for their further engagement in the work of the United Nations in the area of sustainable development;

(e) Undertaking in-depth analysis and evaluation of trends in implementation of sustainable development, including lessons learned, best practices and new

challenges, and cross-sectoral analysis of sustainable development in the economic and natural resources sectors;

(f) Maintaining and improving a transparent, user-friendly and easily accessible web site, including database systems for information on sustainable development;

(g) Providing information and summary reports on partnerships for sustainable development to the Commission on Sustainable Development.

Subprogramme 5
Statistics

Objective of the Organization: To enhance the production by national statistical authorities of high-quality, timely, national, official statistics and indicators, using standardized statistical methods, classifications and definitions that promote international comparability, and foster their dissemination in support of national and international policy-making and monitoring in general, with particular attention to internationally agreed development goals and the outcomes of major United Nations conferences, and specifically the Millennium Development Goals.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened capacity of developing countries, especially the least developed countries, and countries in transition to routinely collect, compile, store, analyse and disseminate official statistics and indicators in the economic, social, demographic and environmental fields with improved quality, usefulness and accessibility, including the indicators for follow-up to United Nations conferences and for monitoring progress towards the Millennium Declaration Goals and targets	(a) (i) The number of national statistical offices implementing what they learned from workshops and advisory missions (ii) An increase in national data available in the Statistics Division database for monitoring progress towards the Millennium Declaration Goals and targets
(b) A strengthened global statistical system, with increased participation by countries and increased collaboration among international organizations, including progress in the harmonization and rationalization of development indicators	(b) (i) The number of participants from countries and international organizations attending the sessions of the Statistical Commission, workshops, expert group meetings and seminars (ii) The number of collaborative activities carried out with international organizations on the rationalization and harmonization of development indicators
(c) Enhanced capability of national statistical offices to effectively respond to important needs, including those relating to new and critical issues in statistics	(c) (i) The number of participants from national statistical offices who indicate that their knowledge of new and critical issues increased as a result of attending workshops and seminars

	(ii) The number of new and critical issues reviewed and analysed in reports of the Statistics Division discussed by representatives of national statistical offices in the Statistical Commission, workshops, expert group meetings and seminars
(d) Better and broader use by governments, international organizations, research institutes, the private sector and the general public of statistical data and technical material produced by the subprogramme	(d) (i) The number of visitors to relevant sections of the Statistics Division web site (ii) The number of requests satisfied for statistical data in paper and electronic form
(e) Increased understanding of the use of geographical information systems for modern surveying and mapping activities at the national and local levels	(e) The number of participants at regional cartographic conferences and conferences on geographic names who report that they learned new substantive skills at the conferences

Strategy

7.11 The Statistics Division is responsible for the subprogramme. The United Nations is a global centre for developing statistical standards and collecting and disseminating statistical data for use by governments, international organizations, research institutes, the private sector and the general public in national accounts, international trade, industry, energy, demographic, social and environment statistics, coordinating the international statistical system and contributing to statistical capacity-building at the national level, using state-of-the-art technologies, in particular the Internet. The strategy for discharging these responsibilities includes:

(a) Developing statistical concepts, definitions, classifications and methods for the collection, compilation, storage, analysis and dissemination of statistics and indicators for use by statistical authorities at the national level;

(b) Cooperating closely with other international organizations active in statistics to further enhance the coordinated system of international statistical work, including for monitoring the implementation of the Millennium Development Goals and data-sharing, by testing and utilizing new Internet and information management technologies;

(c) Supporting the work of the United Nations Statistical Commission and other international forums in order to ensure that new and critical statistical development issues are adequately addressed and that the outcomes are disseminated effectively to official statisticians at the national and international levels;

(d) Collecting, processing, standardizing, evaluating and disseminating national accounts, international trade, industry, energy, demographic, social and environment statistics, increasingly using modern information and communication technologies, including the Internet, to facilitate data exchange and to enhance the accessibility of comparable national statistics in those fields for policy makers and other users at the national and international levels;

(e) Contributing to statistical capacity-building for the routine collection, compilation, storage, analysis and dissemination of statistics and indicators at the national level in developing countries and countries in transition by disseminating methodological information to those countries, conducting training, stimulating their participation in international exchanges of experiences and providing other appropriate forms of technical cooperation, including technical advisory services, on request;

(f) Promoting the use of mapping and geographical information systems for modern surveying at the national, regional and local levels.

Subprogramme 6
Population

Objective of the Organization: To promote policy debate on current and foreseeable population issues at the national and international levels with a view to enabling Member States to address effectively population and development issues.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Population issues remain high on the international agenda	(a) An increase in the number of citations by government officials of Member States of findings on population issues stemming from the work of the Population Division
(b) Enhanced awareness in the international community and among Member States of progress made in implementing the Programme of Action of the International Conference on Population and Development and the outcome of the twenty-first special session of the General Assembly	(b) The number and relevance of outputs from other United Nations bodies, funds, programmes and agencies, as well as other international or regional organizations, using data or findings resulting from the work of the Population Division to assess progress made or raise awareness of population issues that still require attention
(c) Improved accessibility of population information, particularly population estimates and projections and the compendium of world population policies, for government officials of Member States, non-governmental organizations, academia and the media	(c) An increase in the number and scope of recipients of Population Division publications or digital products and in the number of visits to and downloads from the Population Division web site
(d) Increased knowledge and understanding at the national level to address population issues	(d) The number of participants in training activities, including expert groups, who indicate that materials and discussions are useful

Strategy

7.12 The Population Division is responsible for the subprogramme. The objective will be achieved by:

(a) Providing substantive servicing to United Nations bodies, especially to the Commission on Population and Development, and assessing progress made in the implementation of the Programme of Action of the International Conference on Population and Development;

(b) Facilitating the discussion of key or emerging population issues by convening meetings of experts or government representatives;

(c) Preparing comprehensive studies on population issues and population trends relating to fertility, mortality, international and internal migration, HIV/AIDS, urbanization, population growth, population ageing, population prospects, population policy and population in relation to development;

(d) Disseminating population information and policy-relevant findings in the area of population, particularly through the Population Division web site;

(e) Building capacity to address population issues at the national level through workshops or the dissemination of technical material, such as manuals and software.

Subprogramme 7
Global development trends, issues and policies

Objective of the Organization: To identify, and reach agreement in the General Assembly and the Economic and Social Council on, the economic policies and actions necessary at the national and international levels to improve long-term development prospects.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Strengthened international debate and, as appropriate, intergovernmental agreement on economic policies and actions necessary to achieve development goals, including those emanating from the Millennium Summit, the global conferences and other United Nations intergovernmental processes	(a) (i) An increase in the number of more focused and action-oriented debates on key and critical development issues (ii) An increase in the percentage of Member States that express satisfaction with the substantive support provided by the subprogramme to intergovernmental deliberations
(b) Improved dialogues on global macroeconomic prospects and policy issues in the General Assembly and the Economic and Social Council, focusing on short-term challenges for development, macroeconomic interactions among countries and groups of countries and the consequences of national macroeconomic policy measures for other countries, notably the more disadvantaged among them	(b) The number of official statements and discussions in the General Assembly, the Economic and Social Council and other United Nations bodies that focus on these matters

(c) Enhanced exchaevelopment issues with non-governmental actorsnges of views and ideas on d, including increased awareness among such actors of United Nations analysis of development issues and their increased contribution to United Nations policy development	(c) (i) The number of citations of and references to the publications of the subprogramme in academic, professional and mass-media circles (ii) The number of visits to and downloads from the web site of the subprogramme (iii) The number of non-governmental actors, including research and academic institutions, participating in the Expert Group Meeting on Short- and Medium-Term Projections of the World Economy (Project Link)

Strategy

7.13 The Development Policy and Planning Office is responsible for the subprogramme. The strategy will include:

(a) Providing analysis of actions to promote development in developing countries, especially in those that face the greatest difficulties in achieving the goals contained in the Millennium Declaration, with emphasis on greater integration of social and economic concerns and objectives in policy-making and in close collaboration and coordination with other United Nations entities;

(b) Providing timely and accurate information on the short-term global macroeconomic situation and prospects, as well as analysis of macroeconomic policies and interactions among countries and groups of countries, particularly of the consequences of national macroeconomic policy measures for other countries, notably the more disadvantaged among them;

(c) Maintaining and developing substantive interaction with development institutions, including academic and research bodies;

(d) Disseminating the *World Economic and Social Survey* and *World Economic Situation and Prospects* among research, academic and other development institutions, as well as policy makers in Member States;

(e) Incorporating broader perspectives into United Nations policy analysis in the *World Economic and Social Survey* and *World Economic Situation and Prospects*;

(f) Providing information on countries' economic structures, performance, prospects and related issues for reports to the Security Council, the Economic and Social Council and the General Assembly on conflict and post-conflict situations.

Subprogramme 8
Public administration, finance and development

Objective of the Organization: To promote efficient, accountable, participatory and transparent public administration for the attainment of internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Facilitation of effective intergovernmental debate on emerging issues and challenges in the field of public administration and socio-economic governance	(a) References, recommendations and decisions aimed at facilitating intergovernmental dialogue and coordinating activities in the area of public administration, socio-economic governance and knowledge management found in reports, declarations and resolutions
(b) Improved and timely access to data, analytical and policy tools, information, experiences and good practices in public administration	(b) (i) An increase in the number of visits to and downloads from the United Nations Online Network in Public Administration and Finance (ii) The number of positive evaluations and letters of appreciation from participants on the relevance and timeliness of the conferences, meetings, seminars, etc., conducted
(c) Strengthened institutional, technical and human resource capacity of national and subnational public administrations for improved public service delivery	(c) The number of methodological and technical recommendations implemented by Member States as a result of advisory services and technical cooperation projects
(d) Strengthened networks of organizations, policy makers and experts active in the area of public administration to facilitate cooperation, exchanges and mutual support in the process of modernization of public administration	(d) An increase in the number of network participants

Strategy

7.14 The Division for Public Administration and Development Management is responsible for the subprogramme. The strategy is based on an integrated approach comprising advocacy, the provision of substantive support to relevant intergovernmental bodies, analytical work, advisory services, technical cooperation and training, the dissemination of best practices and experiences, information-sharing and network-building. It is aimed at:

(a) Promoting greater awareness, common approaches and innovative policy options among Member States on issues of public administration;

(b) Strengthening capacities of socio-economic governance institutions, including human resources, for the development of sound public policies, the design of public programmes and the effective delivery of social services;

(c) Promoting innovation, diversity, professionalism and ethical standards in the public sector.

Subprogramme 9
Sustainable forest management

Objective of the Organization: To strengthen long-term political commitment to the management, conservation and sustainable development of all types of forests and to sustainable forest management at the national, regional and global levels in pursuit of broader development goals in the economic and social sectors, environmental sustainability and poverty reduction.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Effective international dialogue and agreements on forests that contribute to the integration of sustainable forest management issues into the broader development agenda as well as to the understanding of the interlinkages between forests and other sectors	(a) The number of resolutions, decisions and other outcomes of intergovernmental bodies that are based on policy options proposed by the subprogramme
(b) Enhanced monitoring and assessment of and reporting on internationally agreed actions for the implementation of sustainable forest management, based on a common understanding of forest-related concepts, terminology and definitions, including through the further development and use of established criteria and indicators developed by regional processes	(b) An increase in the number of reports, including case studies, submitted by countries and other stakeholders that utilize forest-related concepts, terminology and definitions
(c) Increased international cooperation, collaboration, coordination and knowledge exchange among governments, major groups, organizations, instruments and processes, including through activities of the Collaborative Partnership on Forests	(c) The number of partnerships, collaborative activities and country- and organization-led initiatives undertaken to support the international forest policy dialogue

Strategy

7.15 The secretariat of the United Nations Forum on Forests is responsible for the subprogramme. The strategy will include:

(a) Promoting greater awareness of and supporting the implementation of forest-related aspects of internationally agreed development goals, including those contained in the United Nations Millennium Declaration and in the outcomes of the major United Nations conferences and international agreements since 1992, as well as those stemming from the Intergovernmental Panel on Forests/Intergovernmental Forum on Forests processes and the United Nations Forum on Forests, including any

mandates decided upon by the forthcoming review at the fifth session of the United Nations Forum on Forests;

(b) Providing substantive support for continued policy development, dialogue and agreements among governments, international organizations and other interested parties, including major groups;

(c) Participating in and servicing the Collaborative Partnership on Forests for enhanced cooperation and policy and programme coordination on forest-related issues among relevant international and regional organizations, institutions and instruments;

(d) Facilitating, monitoring, assessing and reporting on progress of national, regional and global actions in sustainable forest development, as well as undertaking research on and analysis and dissemination of this data and information, including through the United Nations Forum on Forests web site;

(e) Contributing to strengthened international cooperation, including by catalysing financial resources and fostering North-South and public-private partnerships in sustainable forest management;

(f) Providing substantive support for the mobilization and exchange of technical and scientific knowledge and information, including through the provision of technical advisory services, upon request, and conducting training courses, seminars and workshops.

Subprogramme 10
Financing for development

Objective of the Organization: To promote and support sustained follow-up to the agreements and commitments reached at the International Conference on Financing for Development, as contained in the Monterrey Consensus, as well as financing for development-related aspects of the outcomes of major United Nations conferences and summits in the economic and social fields, including the development goals set out in the United Nations Millennium Declaration.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Effective multi-stakeholder monitoring of the implementation of and follow-up to the agreements and commitments reached at the International Conference on Financing for Development, as embodied in the Monterrey Consensus	(a) The number and scope of assessments based on the information provided by Member States and other stakeholders involved in the financing-for-development process on the progress made and impediments encountered in the implementation of the Monterrey Consensus
(b) Mobilization of additional financial resources for attaining internationally agreed development goals and objectives	(b) Feedback from Member States and other stakeholders on the contribution of the financing-for-development process to the mobilization of financial resources for attaining internationally agreed development goals and objectives, including those contained in the United Nations Millennium Declaration

(c) Strengthened role and fuller use of the General Assembly and the Economic and Social Council, as well as the relevant intergovernmental and governing bodies of other institutional stakeholders, for the purposes of conference follow-up and coordination	(c) The number and scope of agreements reached by Member States as a result of intergovernmental deliberations in the General Assembly and the Economic and Social Council, as well as in the relevant intergovernmental and governing bodies of other institutional stakeholders, for the purposes of conference follow-up and coordination
(d) Fuller engagement of Governments and greater cooperation and interaction among all institutional and non-institutional stakeholders involved in the financing-for-development process to ensure proper follow-up to the implementation of agreements and commitments reached at the Conference and to continue to build bridges between development, finance and trade organizations and initiatives within the framework of the holistic agenda of the Conference	(d) The number and impact of multi-stakeholder consultations, workshops, seminars and other events on improving coherence, coordination and cooperation within and outside the United Nations system, including the international financial and trade institutions, as well as the relevant entities of civil society and the private sector, for the implementation of and follow-up to the outcome of the International Conference on Financing for Development

Strategy

7.16 The Financing for Development Office is responsible for the subprogramme. The strategy will include:

(a) Serving as a focal point in the United Nations Secretariat for overall follow-up to the implementation, at the national, regional and global levels, of the outcome of the International Conference on Financing for Development and, in this context, intensifying collaboration and interaction with the secretariats of the major institutional stakeholders (World Bank, International Monetary Fund, World Trade Organization, United Nations Conference on Trade and Development and United Nations Development Programme), the regional commissions and development banks, as well as civil society and the business sector;

(b) Promoting coherence and an integrated approach within the United Nations to issues related to financing for development, for the integrated and coordinated implementation of and follow-up to the outcomes of the major United Nations conferences and summits in the economic and social fields, including the development goals set out in the United Nations Millennium Declaration;

(c) Providing substantive secretariat support, including the preparation of multi-stakeholder reports and other inputs, to the intergovernmental process entrusted with the follow-up to the Conference, as well as other relevant bodies, particularly with respect to the area of coherence and consistency of the international monetary, financial and trading systems in support of development;

(d) Supporting and facilitating the participation of all institutional and non-institutional stakeholders, including civil society and the business sector, in the financing-for-development process;

(e) Providing policy advisory services, upon request, and conducting training courses, seminars and workshops to promote best practices and exchange of information relating to financing for development.

Legislative mandates

General Assembly resolutions

47/190	Report of the United Nations Conference on Environment and Development (subprogrammes 4, 5, 6 and 7)
47/191	Institutional arrangements to follow up the United Nations Conference on Environment and Development (subprogrammes 4, 5 and 6)
50/227	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields (subprogrammes 1 and 7)
51/176	Implementation of the Programme of Action of the International Conference on Population and Development (subprogrammes 5 and 6)
51/240	Agenda for Development (all subprogrammes)
55/2	United Nations Millennium Declaration (all subprogrammes)
55/191	Integration of the economies in transition into the world economy (subprogrammes 1 and 7)
55/279	Programme of Action for the Least Developed Countries for the Decade 2001-2010 (all subprogrammes)
56/201	Triennial policy review of operational activities for development of the United Nations system (subprogrammes 1, 2, 3 and 8)
57/144	Follow-up to the outcome of the Millennium Summit (all subprogrammes)
57/247	Integration of the economies in transition into the world economy (subprogrammes 7 and 8)
57/250	High-Level Dialogue on strengthening international economic cooperation for development through partnership (subprogrammes 1, 7 and 10)
57/253	World Summit on Sustainable Development (all subprogrammes)
57/270 B	Integrated and coordinated implementation of and follow-up to the outcomes of major United Nations conferences and summits in the economic and social fields (all subprogrammes)
58/130	Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly (subprogrammes 3, 5 and 6)
58/148	Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly (subprogrammes 2, 5 and 6)

58/202 International financial system and development (subprogrammes 8, 9 and 10)

58/218 Implementation of Agenda 21, the Programme for the Further Implementation of Agenda 21 and the outcomes of the World Summit on Sustainable Development (subprogrammes 2, 4, 5, 6 and 9)

58/220 Economic and technical cooperation among developing countries (subprogrammes 4 and 8)

58/222 Implementation of the first United Nations Decade for the Eradication of Poverty (1997-2006) (subprogrammes 3 and 8)

58/225 Role of the United Nations in promoting development in the context of globalization and interdependence (subprogrammes 1 and 7)

58/230 Follow-up to and implementation of the outcome of the International Conference on Financing for Development (subprogrammes 1, 4, 8, 9 and 10)

58/269 Strengthening of the United Nations: an agenda for further change (all subprogrammes)

Economic and Social Council resolutions and decisions

1998/7 Importance of population census activities for evaluation of progress in implementing the Programme of Action of the International Conference on Population and Development (subprogrammes 5 and 6)

2003/6 The role of the Economic and Social Council in the integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits (all subprogrammes)

2003/47 International Conference on Financing for Development (subprogrammes 1 and 10)

Economic and Social Council agreed conclusions

2002/1 Strengthening further the Economic and Social Council, building on its recent achievements, to help it fulfil the role ascribed to it in the Charter of the United Nations as contained in the United Nations Millennium Declaration (all subprogrammes)

Ministerial communiqués of the high-level segment of the substantive session of the Economic and Social Council

2002 The contribution of human resource development, including in the areas of health and education, to the process of development (all subprogrammes)

Subprogramme 1
Economic and Social Council support and coordination

General Assembly resolutions

45/264	Restructuring and revitalization of the United Nations in the economic, social and related fields
48/162	Further measures for the restructuring and revitalization of the United Nations in the economic, social and related fields
48/209	Operational activities for development: field offices of the United Nations development system
52/12 B	Renewing the United Nations: a programme for reform
57/295	Information and communication technologies for development
58/114	Strengthening of the coordination of emergency humanitarian assistance of the United Nations
58/126	Revitalization of the work of the General Assembly

Economic and Social Council resolutions and decisions

1986/72	Protection against products harmful to health and the environment
1996/31	Consultative relationship between the United Nations and non-governmental organizations
1999/5	Poverty eradication and capacity-building
1999/6	Progress on the implementation of General Assembly resolution 53/192
1999/51	Restructuring and revitalization of the United Nations in the economic, social and related fields and cooperation between the United Nations and the Bretton Woods institutions
2000/19	Funding operational activities for development of the United Nations system
2000/20	Progress in the implementation of General Assembly resolution 53/192 on the triennial policy review of operational activities for development of the United Nations system
2000/29	Information and communications technologies task force
2000/213	Participation of intergovernmental organizations in the work of the Economic and Social Council
2000/216	Report of the Committee on Non-Governmental Organizations on its resumed 1999 session and provisional agenda for the 2000 session of the Committee
2001/1	Triennial policy review of operational activities for development of the United Nations system
2001/27	Implementation of General Assembly resolutions 50/227 and 52/12 B: improving the working methods of the functional commissions of the Economic and Social Council

2001/210 Establishment of the Information and Communication Technologies Task Force

2002/225 Establishment of the general voluntary trust fund in support of the United Nations NGO Informal Regional Network

2003/3 Progress in the implementation of General Assembly resolution 56/201 on the triennial comprehensive policy review of operational activities for development of the United Nations system

Economic and Social Council agreed conclusions

1995/1 Coordinated follow-up by the United Nations system and implementation of the results of the major international conferences organized by the United Nations in the economic, social and related fields

1997/1 Fostering an enabling environment for development: financial flows, including capital flows, investment and trade

2000/2 Assessment of the progress made within the United Nations system, through the conference reviews, in the promotion of an integrated and coordinated implementation of the outcomes of and follow-up to major United Nations conferences and summits in the economic, social and related fields

2001/1 Role of the United Nations in promoting development, particularly with respect to access to and transfer of knowledge and technology, especially information and communication technologies, inter alia, through partnerships with relevant stakeholders, including the private sector

2002/1 Strengthening further the Economic and Social Council, building on its recent achievements, to help it fulfil the role ascribed to it in the Charter of the United Nations as contained in the United Nations Millennium Declaration

Ministerial communiqués of the high-level segment of the substantive session of the Economic and Social Council

1998 Market access: developments since the Uruguay Round, implications, opportunities and challenges, in particular for the developing countries and the least developed among them, in the context of globalization and liberalization

1999 The role of employment and work in poverty eradication: the empowerment and advancement of women

2000 Development and international cooperation in the twenty-first century: the role of information technology in the context of a knowledge-based global economy

2001 The role of the United Nations system in support of the efforts of African countries to achieve sustainable development

2003 Promoting an integrated approach to rural development in developing countries for poverty eradication and sustainable development

Subprogramme 2
Gender issues and advancement of women

General Assembly resolutions

34/180 Convention on the Elimination of All Forms of Discrimination against Women

54/4 Optional Protocol to the Convention on the Elimination of All Forms of Discrimination against Women

54/134 International Day for the Elimination of Violence against Women

57/176 Trafficking in women and girls

57/177 Situation of older women in society

57/179 Working towards the elimination of crimes against women committed in the name of honour

57/181 Elimination of all forms of violence against women, including crimes identified in the outcome document of the twenty-third special session of the General Assembly, entitled "Women 2000: gender equality, development and peace for the twenty-first century"

58/142 Women and political participation

58/143 Violence against women migrant workers

58/144 Improvement of the status of women in the United Nations system

58/145 Convention on the Elimination of All Forms of Discrimination against Women

58/146 Improvement of the situation of women in rural areas

58/147 Elimination of domestic violence against women

58/185 In-depth study on all forms of violence against women

58/206 Women in development

Economic and Social Council resolutions and decisions

76 (V) Communications concerning the status of women

304 (XI) Report of the Commission on the Status of Women (fourth session)

1992/19 Communications on the status of women

1996/6 Follow-up to the Fourth World Conference on Women

1998/26 Advancement of women: implementation of the Beijing Platform for Action of the Fourth World Conference on Women and the role of operational activities in promoting, in particular, capacity-building and resource mobilization for enhancing the participation of women in development

1999/257	Enabling the Commission on the Status of Women to continue to carry out its mandate
2001/4	Proposals for a multi-year programme of work for the Commission on the Status of Women for 2002-2006
2003/42	Situation of and assistance to Palestinian women
2003/43	Situation of women and girls in Afghanistan
2003/44	Agreed conclusions of the Commission on the Status of Women on participation in and access of women to the media, and information and communication technologies and their impact on and use as an instrument for the advancement and empowerment of women
2003/49	Mainstreaming a gender perspective into all policies and programmes in the United Nations system

Economic and Social Council agreed conclusions

1997/2	Mainstreaming the gender perspective into all policies and programmes in the United Nations system

Security Council resolutions

1325 (2000)	Women, peace and security

Subprogramme 3
Social policy and development

General Assembly resolutions

47/5	Proclamation on Ageing
50/81	World Programme of Action for Youth to the Year 2000 and Beyond
50/107	Observance of the International Year for the Eradication of Poverty and proclamation of the first United Nations Decade for the Eradication of Poverty
50/144	Towards full integration of persons with disabilities in society: implementation of the Standard Rules on the Equalization of Opportunities for Persons with Disabilities and of the Long-term Strategy to Implement the World Programme of Action concerning Disabled Persons to the Year 2000 and Beyond
50/161	Implementation of the outcome of the World Summit for Social Development
52/194	Role of microcredit in the eradication of poverty
S-24/2	Further initiatives for social development
57/165	Promoting youth employment
58/15	Preparations for and observance of the tenth anniversary of the International Year of the Family in 2004

58/131 Cooperatives in social development

58/132 Implementation of the World Programme of Action concerning Disabled Persons: towards a society for all in the twenty-first century

58/133 Policies and programmes involving youth

58/134 Follow-up to the Second World Assembly on Ageing

58/246 Ad Hoc Committee on a Comprehensive and Integral International Convention on the Protection and Promotion of the Rights and Dignity of Persons with Disabilities

Economic and Social Council resolutions

1996/7 Follow-up to the World Summit for Social Development and the future role of the Commission for Social Development

2000/10 Further promotion of equalization of opportunities by, for and with persons with disabilities

2000/22 Establishment of a Permanent Forum on Indigenous Issues

2001/7 Proposals for a multi-year programme of work of the Commission for Social Development for 2002-2006

2001/42 Global campaign for poverty eradication

Economic and Social Council agreed conclusions

1996/1 Coordination of the United Nations system activities for poverty eradication

Subprogramme 4
Sustainable development

General Assembly resolutions

S-19/2 Programme for the Further Implementation of Agenda 21

S-22/2 Declaration and state of progress and initiatives for the future implementation of the Programme of Action for the Sustainable Development of Small Island Developing States

57/262 Further implementation of the Programme of Action for the Sustainable Development of Small Island Developing States

58/210 Promotion of new and renewable sources of energy, including the implementation of the World Solar Programme 1996-2005

58/213 Further implementation of the Programme of Action for the Sustainable Development of Small Island Developing States

58/217 International Decade for Action, "Water for Life", 2005-2015

Economic and Social Council resolutions

2003/61 Future programme, organization and methods of work of the Commission on Sustainable Development

Subprogramme 5
Statistics

Economic and Social Council resolutions and decisions

1564 (L)	Principles and recommendations for a vital statistics system
1566 (L)	Coordination of work in the field of statistics
1989/3	International economic classifications
1993/5	1993 System of National Accounts
1993/226	Sixth and Seventh United Nations Conferences on the Standardization of Geographical Names
1995/7	2000 World Population and Housing Census Programme
1995/61	The need to harmonize and improve United Nations information systems for optimal utilization and accessibility by all States
1997/221	Fourteenth and Fifteenth United Nations Regional Cartographic Conferences for Asia and the Pacific
1997/292	Sixth and Seventh United Nations Regional Cartographic Conferences for the Americas
2000/27	Basic indicators for the integrated and coordinated implementation of and follow-up to major United Nations conferences and summits at all levels

Subprogramme 6
Population

General Assembly resolutions

49/128	Report of the International Conference on Population and Development
S-21/2	Key actions for the further implementation of the Programme of Action of the International Conference on Population and Development
57/299	Follow-up to the outcome of the twenty-sixth special session: implementation of the Declaration of Commitment on HIV/AIDS
58/208	International migration and development

Economic and Social Council resolutions

1994/2	Work programme in the field of population
1995/55	Implementation of the Programme of Action of the International Conference on Population and Development
1997/2	International migration and development
1997/42	Follow-up to the International Conference on Population and Development
1999/10	Population growth, structure and distribution

Commission on Population and Development resolutions

1997/2	Reporting requirements to the Commission on Population and Development
1997/3	Work programme in the field of population
1998/1	Health and mortality
2000/1	Population, gender and development
2001/1	Population, environment and development
2002/1	Reproductive rights and reproductive health, including HIV/AIDS
2003/1	Population, education and development

Subprogramme 7
Global development trends, issues and policies

General Assembly resolutions

58/198	Unilateral economic measures as a means of political and economic coercion against developing countries

Subprogramme 8
Public administration, finance and development

General Assembly resolutions

49/136	Public administration and development
50/225	Public administration and development
55/61	An effective international legal instrument against corruption
58/13	Support by the United Nations system of the efforts of Governments to promote and consolidate new or restored democracies
58/207	Human resources development
58/231	Public administration and development

Economic and Social Council resolutions and decisions

2000/231	Recommendations made by the Group of Experts on the United Nations Programme in Public Administration and Finance at its fifteenth meeting
2001/45	Restructuring and revitalization of the Group of Experts on the United Nations Programme in Public Administration and Finance
2002/40	Public administration and development
2003/60	Public administration and development

Subprogramme 9
Sustainable forest management

General Assembly resolutions

57/241 International financial system and development

Economic and Social Council resolutions

2000/35 Report on the fourth session of the Intergovernmental Forum on Forests

Subprogramme 10
Financing for development

General Assembly resolutions

56/210 A and B International Conference on Financing for Development

57/272 High-level international intergovernmental consideration of financing for development

57/273 Ensuring effective secretariat support for sustained follow-up to the outcome of the International Conference on Financing for Development

58/203 External debt crisis and development